Response ID ANON-T6A8-Y9V5-Z

Submitted to Second Strategic Transport Projects Review (STPR2)
Submitted on 2022-04-14 14:03:55

STPR2 Process

1 Were you aware of STPR2 prior to this consultation?

Please select your answer from the dropdown list:
No Opinion

2 To what extent do you agree or disagree that the STPR2 process reflects the NTS2 Priorities and Outcomes?

Please select your answer from the dropdown list:
Neither agree nor disagree

3 Please provide any further comments you have in relation to the STPR2 process.

Please provide further comments:

APM is pleased to see programmes and projects being brought together in this way, through the STPR2, because it is vital that a joined up approach is adopted to ensure that projects complement each other and jointly improve outcomes.

As the Chartered body for project professionals, APM is interested in learning more about how the portfolio of works will be assessed and managed so that individual programmes and projects are delivered on scope, on time and on budget. We would welcome dialogue with the consultation organisers to ensure this happens.

We have offered no opinion on the specific projects involved - our members will be involved in some, if not all, so it would inappropriate to rank them. Nevertheless, we hope the general comments on projects will be of use for future phases.

And we appreciate the tie in with Project Eilean, as part of the government's drive to become net zero by 2045, the projects here will support that initiative. Indeed, projects are the only way we will deliver on net zero, they are vital to all our futures.

4 To what extent do you agree or disagree that it was correct to take both a Regional and National approach to STPR2?

Please select your answer from the dropdown list:
Strongly agree

5 Please provide any further comments:

Please provide further comments:

APM agrees with the need to take a regional and national approach and good projects already factor this in. Circumstances differ from region to region, and the regional approach captures needs of Islanders and others away from major conurbations. At the same time, the national interest must be accommodated throughout – the two are linked – and often complement each other. Infrastructure improvements and bypasses built for national interests can end up supporting regional development as well.

We would suggest an international approach as well – how will these projects link in with UK-wide and international transport projects? How can we better exploit the infrastructure projects currently being planned for Northern Ireland, England and Wales? The strategic transport links section touches upon this a little, and we discuss this more in our answer to that section.

6 To what extent do you agree or disagree that the engagement process has allowed you to provide a contribution to STPR2?

Please select your answer from the dropdown list:
Neither agree nor disagree

7 Please provide any further comments you have on the engagement carried out throughout STPR2.

Please provide further comments:

We have had no engagement through STPR2, but that is to be expected given our interest is largely focused on the successful delivery of these projects. We would therefore expect to have more input and advice over the next phase of STPR2.

We declare an interest in that both Jacobs and AECOM are corporate members of APM.

Key Themes

8 Which of the overall key themes is your / your organisation's top priority?

Please select your answer from the dropdown list:
Don't Know / No Opinion

9 Which of the overall key themes is your / your organisation's lowest priority?

Please select your answer from the dropdown list:
Don't Know / No Opinion

1. STPR2 Key Themes and Recommendations

10 To what extent do you agree or disagree that the recommendations under this theme will contribute to Improving Active Travel Infrastructure?

Please select your answer from the dropdown list - 1. Connected neighbourhoods:
Don't Know / No Opinion

Please select your answer from the dropdown list - 2. Active freeways:
Don't Know / No Opinion

Please select your answer from the dropdown list - 3. Village-town active travel connections:
Don't Know / No Opinion

Please select your answer from the dropdown list - 4. Connecting towns by active travel:
Don't Know / No Opinion

Please select your answer from the dropdown list - 5. Long distance active travel network:
Don't Know / No Opinion

11 Which of these recommendations would you prioritise to contribute to Improving Active Travel Infrastructure?

Please select your answer from the dropdown list - 1. Connected neighbourhoods:
Don't Know / No Opinion

Please select your answer from the dropdown list - 2. Active freeways:
Don't Know / No Opinion

Please select your answer from the dropdown list - 3. Village-town active travel connections:
Don't Know / No Opinion

Please select your answer from the dropdown list - 4. Connecting towns by active travel:
Don't Know / No Opinion

Please select your answer from the dropdown list - 5. Long distance active travel network:
Don't Know / No Opinion

12 Do the recommendations under this theme address the transport needs of your local or regional area or the people your organisation represents?

Please select your answer from the dropdown list:
Don't Know / No Opinion

13 Please provide any additional comments you have on the theme Improving Active Travel Infrastructure and the recommendations within it.

Please provide further comments:

It will take time for people to change their behaviours and start to use the new infrastructure choices (for example active highways) so the benefits realisation timetable needs to be sufficiently long term in nature to take that into account.

Success may take many years to deliver.

2. Influencing Travel Choices and Behaviours

14 To what extent do you agree or disagree that the recommendations under this theme contribute to Influencing Travel Choices and Behaviours?

Please select your answer from the dropdown list - 6. Behaviour change initiatives:
Don't Know / No Opinion

Please select your answer from the dropdown list - 7. Changing road user behaviour:
Don't Know / No Opinion

Please select your answer from the dropdown list - 8. Increasing active travel to school:
Don't Know / No Opinion

Please select your answer from the dropdown list - 9. Improving access to bikes:
Don't Know / No Opinion

Please select your answer from the dropdown list - 10. Expansion of 20mph limits and zones:
Don't Know / No Opinion

15 Which of these recommendations would you prioritise to contribute to Influencing Travel Choices and Behaviours?

Please select your answer from the dropdown list - 6. Behaviour change initiatives:
Don't Know / No Opinion

Please select your answer from the dropdown list - 7. Changing road user behaviour:
Don't Know / No Opinion

Please select your answer from the dropdown list - 8. Increasing active travel to school:
Don't Know / No Opinion

Please select your answer from the dropdown list - 9. Improving access to bikes:
Don't Know / No Opinion

Please select your answer from the dropdown list - 10. Expansion of 20mph limits and zones:
Don't Know / No Opinion

16 Do the recommendations under this theme address the transport needs of your local or regional area or the people your organisation represents?

Please select your answer from the dropdown list:
Don't Know / No Opinion

17 Please provide any additional comments you have on the theme Influencing Travel Choices and Behaviours and the recommendations within it.

Please provide further comments:

As noted above in answer to Q13, behaviours and routines take time to change so benefit realisation needs to factor that in. Behaviour change projects themselves are essential to enable people to elect the type of transportation they may choose for short local journeys. APM would welcome real data analysis to persuade or change behaviour across all strands of influence e.g. by way of the environment, technology, political and economic, alongside improved use of digital technology both at a regional and national level.

3. Enhancing Access to Affordable Public Transport

18 To what extent do you agree or disagree that the recommendations under this theme contribute to Enhancing Access to Affordable Public Transport

Please select your answer from the dropdown list - 11. Clyde Metro:
Don't Know / No Opinion

Please select your answer from the dropdown list - 12. Edinburgh & South East Scotland Mass Transit:
Don't Know / No Opinion

Please select your answer from the dropdown list - 13. Aberdeen Rapid Transit:
Don't Know / No Opinion

Please select your answer from the dropdown list - 14. Provision of strategic bus priority measures:
Don't Know / No Opinion

Please select your answer from the dropdown list - 15. Highland Mainline rail corridor enhancements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 16. Perth- Dundee- Aberdeen rail corridor enhancements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 17. Edinburgh/Glasgow – Perth/Dundee rail corridor enhancements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 18. Supporting integrated journeys at ferry terminals:

Please select your answer from the dropdown list - 19. Infrastructure to provide access for all at railway stations:
Don't Know / No Opinion

Please select your answer from the dropdown list - 20. Investment in DRT and MaaS:
Don't Know / No Opinion

Please select your answer from the dropdown list - 21. Improved public transport passenger interchange facilities:
Don't Know / No Opinion

Please select your answer from the dropdown list - 22. Framework for delivery of mobility hubs:
Don't Know / No Opinion

Please select your answer from the dropdown list - 23. Smart, integrated public transport ticketing:
Don't Know / No Opinion

19 Which of these recommendations would you prioritise to contribute to Enhancing Access to Affordable Public Transport?

Please select your answer from the dropdown list - 11. Clyde Metro:
Don't Know / No Opinion

Please select your answer from the dropdown list - 12. Edinburgh & South East Scotland Mass Transit:
Don't Know / No Opinion

Please select your answer from the dropdown list - 13. Aberdeen Rapid Transit:
Don't Know / No Opinion

Please select your answer from the dropdown list - 14. Provision of strategic bus priority measures:
Don't Know / No Opinion

Please select your answer from the dropdown list - 15. Highland Mainline rail corridor enhancements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 16. Perth- Dundee- Aberdeen rail corridor enhancements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 17. Edinburgh/Glasgow – Perth/Dundee rail corridor enhancements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 18. Supporting integrated journeys at ferry terminals:
Don't Know / No Opinion

Please select your answer from the dropdown list - 19. Infrastructure to provide access for all at railway stations:
Don't Know / No Opinion

Please select your answer from the dropdown list - 20. Investment in DRT and MaaS:
Don't Know / No Opinion

Please select your answer from the dropdown list - 21. Improved public transport passenger interchange facilities:
Don't Know / No Opinion

Please select your answer from the dropdown list - 22. Framework for delivery of mobility hubs:
Don't Know / No Opinion

Please select your answer from the dropdown list - 23. Smart, integrated public transport ticketing:
Don't Know / No Opinion

20 Do the recommendations under this theme address the transport needs of your local or regional area or the people your organisation represents?

Please select your answer from the dropdown list:
Don't Know / No Opinion

21 Please provide any additional comments you have on the theme Enhancing Access to Affordable Public Transport and the recommendations within it

Please provide further comments:

APM wouldn't comment on the specific projects included in this section (and we have been consistent on this across the consultation) as our members will be the ones delivering them, however, we expect these projects to learn the lessons of similar projects from the past (e.g. the Edinburgh tram, EGIP). Equally, it would be sensible for these new projects to commit to learning legacies of their own, to provide even data for future projects.

4. Decarbonising Transport

22 To what extent do you agree or disagree that the recommendations under this theme contribute to Decarbonising Transport?

Please select your answer from the dropdown list - 24. Ferry vessel renewal and replacement and progressive decarbonisation:
Don't Know / No Opinion

Please select your answer from the dropdown list - 25. Rail decarbonisation:
Don't Know / No Opinion

Please select your answer from the dropdown list - 26. Decarbonisation of bus network:
Don't Know / No Opinion

Please select your answer from the dropdown list - 27. Behaviour change and modal shift for freight:
Don't Know / No Opinion

Please select your answer from the dropdown list - 28. Zero emissions vehicles and infrastructure transition:
Don't Know / No Opinion

23 Which of these recommendations would you prioritise to contribute to Decarbonising Transport?

Please select your answer from the dropdown list - 24. Ferry vessel renewal and replacement and progressive decarbonisation:
Don't Know / No Opinion

Please select your answer from the dropdown list - 25. Rail decarbonisation:
Don't Know / No Opinion

Please select your answer from the dropdown list - 26. Decarbonisation of bus network:
Don't Know / No Opinion

Please select your answer from the dropdown list - 27. Behaviour change and modal shift for freight:
Don't Know / No Opinion

Please select your answer from the dropdown list - 28. Zero emissions vehicles and infrastructure transition:
Don't Know / No Opinion

24 Do the recommendations under this theme address the transport needs of your local or regional area or the people your organisation represents?

Please select your answer from the dropdown list:
Don't Know / No Opinion

25 Please provide any additional comments you have on the theme Decarbonising Transport and the recommendations within it.

Please provide further comments:

The focus of this section is decarbonisation of the transport fleet but there should be targets for decarbonisation of the projects themselves, within the entire STPR2. We'd recommend a commitment to minimise carbon creation for the entire portfolio of projects and are willing to work with the Scottish Government on how to achieve this.

5. Increasing Safety and Resilience on the Strategic Transport Network

26 To what extent do you agree or disagree that the recommendations under this theme contribute to Increasing Safety and Resilience on the Strategic Transport Network?

Please select your answer from the dropdown list - 29. Access to Argyll A83:
Don't Know / No Opinion

Please select your answer from the dropdown list - 30. Trunk road and motorway safety Improvements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 31. Trunk road and motorway network climate change adaption and resilience:
Don't Know / No Opinion

Please select your answer from the dropdown list - 32. Trunk road and motorway network renewal for reliability, resilience and safety:
Don't Know / No Opinion

Please select your answer from the dropdown list - 33, 34, 35 Enhancing Intelligent Transport Systems:
Don't Know / No Opinion

Please select your answer from the dropdown list - 36. Strategy for improving rest and welfare facilities for hauliers,:
Don't Know / No Opinion

Please select your answer from the dropdown list - 37. Improving active travel on trunk roads through communities:
Don't Know / No Opinion

Please select your answer from the dropdown list - 38. Speed management plan:
Don't Know / No Opinion

27 Which of these recommendations would you prioritise to contribute to Increasing Safety and Resilience on the Strategic Transport Network?

Please select your answer from the dropdown list - 29. Access to Argyll A83:
Don't Know / No Opinion

Please select your answer from the dropdown list - 30. Trunk road and motorway safety Improvements:
Don't Know / No Opinion

Please select your answer from the dropdown list - 31. Trunk road and motorway network climate change adaption and resilience:
Don't Know / No Opinion

Please select your answer from the dropdown list - 32. Trunk road and motorway network renewal for reliability, resilience and safety:
Don't Know / No Opinion

Please select your answer from the dropdown list - 33, 34, 35 Enhancing Intelligent Transport Systems:
Don't Know / No Opinion

Please select your answer from the dropdown list - 36. Strategy for improving rest and welfare facilities for hauliers,:
Don't Know / No Opinion

Please select your answer from the dropdown list - 37. Improving active travel on trunk roads through communities:
Don't Know / No Opinion

Please select your answer from the dropdown list - 38. Speed management plan:
Don't Know / No Opinion

28 Do the recommendations under this theme address the transport needs of your local or regional area or the people your organisation represents?

Please select your answer from the dropdown list:
Don't Know / No Opinion

29 Please provide any additional comments you have on the theme Increasing Safety and Resilience on the Strategic Transport Network and the recommendations within it.

Please provide further comments:

N/A

6. Strengthening Strategic Connections

30 To what extent do you agree or disagree that the recommendations under this theme contribute to Strengthening Strategic Connections?

Please select your answer from the dropdown list - 39. Sustainable access to Grangemouth Investment Zone:
Don't Know / No Opinion

Please select your answer from the dropdown list - 40. Access to Stranraer and ports at Cairnryan:
Don't Know / No Opinion

Please select your answer from the dropdown list - 41. Potential fixed links in Outer Hebrides and Mull:
Don't Know / No Opinion

Please select your answer from the dropdown list - 42. Investment in ports infrastructure:
Don't Know / No Opinion

Please select your answer from the dropdown list - 43. Major station masterplans:
Don't Know / No Opinion

Please select your answer from the dropdown list - 44. Rail freight terminals:
Don't Know / No Opinion

Please select your answer from the dropdown list - 45. High speed and cross border rail enhancements:
Don't Know / No Opinion

31 Which of these recommendations would you prioritise to contribute to Strengthening Strategic Connections?

Please select your answer from the dropdown list - 39. Sustainable access to Grangemouth Investment Zone:
Don't Know / No Opinion

Please select your answer from the dropdown list - 40. Access to Stranraer and ports at Cairnryan:
Don't Know / No Opinion

Please select your answer from the dropdown list - 41. Potential fixed links in Outer Hebrides and Mull:
Don't Know / No Opinion

Please select your answer from the dropdown list - 42. Investment in ports and infrastructure:
Don't Know / No Opinion

Please select your answer from the dropdown list - 43. Major station masterplans:
Don't Know / No Opinion

Please select your answer from the dropdown list - 44. Rail freight terminals:
Don't Know / No Opinion

Please select your answer from the dropdown list - 45. High speed and cross border rail enhancements:
Don't Know / No Opinion

32 Do the recommendations under this theme address the transport needs of your local or regional area or the people your organisation represents?

Please select your answer from the dropdown list:
Don't Know / No Opinion

33 Please provide any additional comments you have on the theme Strengthening Strategic Connections and the recommendations within it.

Please provide further comments:

This section links in with our earlier point about international connections and we're encouraged to see links with the proposed national developments presented in the draft Fourth National Planning Framework (NPF4). We'd be keen to see a relevant agency, such as the National Infrastructure Commission, support this work through a study of interconnectivity between UK and Scottish infrastructure projects.

We also think all forms of transportation should be considered in this section. Air, sea rail and road transport are considered but infrastructure upgrades around walking and cycling should also be considered. Both have a part to play here and would join this section up to sections one and two.

STPR2 Recommendations and other Scottish Government Policy

34 Prior to this consultation were you aware of the list of Scottish Government policies below, which STPR2 aligns with and supports?

Please select your answer from the dropdown list - Take action against climate change:
Yes

Please select your answer from the dropdown list - Decarbonising transport:
Yes

Please select your answer from the dropdown list - Reducing car use:
Dont Know / No Opinion

Please select your answer from the dropdown list - Encouraging greater walking, wheeling and cycling:
Dont Know / No Opinion

Please select your answer from the dropdown list - Addressing inequalities, such as: Child poverty:
Dont Know / No Opinion

Please select your answer from the dropdown list - Addressing inequalities, such as: Affordability of transport:
Dont Know / No Opinion

Please select your answer from the dropdown list - Addressing inequalities, such as: Access to transport:
Dont Know / No Opinion

Please select your answer from the dropdown list - Transport as an enabler of inclusive economic growth:
Dont Know / No Opinion

Please select your answer from the dropdown list - Providing a safe transport system:
Dont Know / No Opinion

Please select your answer from the dropdown list - Providing a reliable and resilient transport system:
Dont Know / No Opinion

35 Prior to this consultation were you aware of the Scottish Government policy documents to which STPR2 aligns with and supports?

Please select your answer from the dropdown list - National Transport Strategy 2 (NTS2):
Yes

Please select your answer from the dropdown list - National Planning Framework (NPF4):
Yes

Please select your answer from the dropdown list - Climate Change Plan Update & Route Map:
Yes

Please select your answer from the dropdown list - Infrastructure Investment Plan:
Yes

Please select your answer from the dropdown list - Cleaner Air for Scotland 2 & Delivery Plan:
Don't Know / No Opinion

Please select your answer from the dropdown list - National Performance Framework:
Don't Know / No Opinion

36 To what extent do you agree or disagree that the STPR2 recommendations reflect and will contribute to the aims of government policy?

Please select your answer from the dropdown list:
Don't Know / No Opinion

37 Please provide any additional comments you have on the STPR2 recommendations' contribution to Government policy.

Please provide further comments:

We'd like to see a better appreciation of the role project professionals play in ensuring these projects will be built on scope, on time and on budget. And we're keen to work with the Scottish Government to ensure that they have the best possible chance of success. To that end, APM recommends:

• Greater emphasis on skills development, training and retention – the suggestions above will take time to implement and with project management skills in short supply it is clear more work will need to be done to increase supply.

• Learning legacy – the sheer number of projects that make up the STPR2 means this is a golden opportunity to learn from, and provide evidence on what makes projects succeed – it'd be good to collect this data and analyse it. APM has worked with major projects like Crossrail and HS2 to develop and disseminate learning legacies and would be open to supporting here as well.

• Accountability – we're keen to see continued liaison with the Scottish Parliament, particularly the Public Audit Committee, to ensure projects remain on scope, on time and on budget

Strategic Environmental Assessment (SEA) & Other Impact Assessments

38 To what extent do you agree or disagree with the overall findings of the SEA?

Please select your answer from the dropdown list:
Don't Know / No Opinion

39 The SEA has reviewed plans, policies and programmes relevant to STPR2. Are there any other plans, policies and programmes that should be considered?

Please select your answer from the dropdown list:
Don't Know

If yes, please provide further comments:

40 The SEA sets out the current national and regional baseline environment conditions and future trends. Do you have any comments on this baseline data?

Please select your answer from the dropdown list:
Don't Know

If yes, please provide further comments:

41 Are there any particular issues, problems or opportunities you would like to mention that have not been captured within the SEA?

Please select your answer from the dropdown list:
Don't Know

If yes, please provide further comments:

42 Please provide any comments on the findings of the Equality Impact Assessment.

Please provide further comments:

43 Please provide any comments on the findings of the Island Communities Impact Assessment.

Please provide further comments:

44 Please provide any comments on the findings of the Fairer Scotland Duty Assessment.

Please provide further comments:

45 Please provide any comments on the Child Rights and Wellbeing Impact Assessment.

Please provide further comments:

About you

1 What is your name?

Name:
Andrew Baldwin

2 Are you responding as an individual or an organisation?

Organisation

3 What is your organisation?

Organisation:
Association for Project Management

4 What is your address or organisations address?

Please enter your address below. If you reside on a Scottish Island, please state which Island you reside on.:

Association for Project Management
Ibis House, Regent Park
Summerleys Road
Princes Risborough

5 Postcode

Please enter postcode below:
HP27 9LE

6 What is your email address?

Email:
andrew.baldwin@apm.org.uk

7 What is your Local Authority Area?

Please enter your Local Authority Area below:

8 The Scottish Government would like your permission to publish your consultation response. Please indicate your publishing preference:

Publish response only (without name)

9 We will share your response internally with other Transport Scotland policy teams who may be addressing the issues you discuss. They may wish to contact you again in the future, but we require your permission to do so. Are you content for Transport Scotland to contact you again in relation to this consultation exercise?

Yes

10 I confirm that I have read the privacy policy and consent to the data I provide being used as set out in the policy.

I consent

Evaluation

1 Please help us improve our consultations by answering the questions below. (Responses to the evaluation will not be published.)

Matrix 1 - How satisfied were you with this consultation?:
Very satisfied

Please enter comments here.:

Matrix 1 - How would you rate your satisfaction with using this platform (Citizen Space) to respond to this consultation?:
Very satisfied

Please enter comments here.: